



SUSTAINABILITY



Environmental



- Greenhouse Gas Emissions
- Energy Efficiency
- Green Building Certifications
- Climate Risk

- Water and Waste Management
- Environmental Management System
- Biodiversity
- Circular Economy
- Emergency Preparedness

Social



- Health and Safety
- Diversity & Inclusion
- Working Conditions
- Employee Benefits
- Equal Opportunities
- Human Rights
- Impacts on Local Communities

Governance



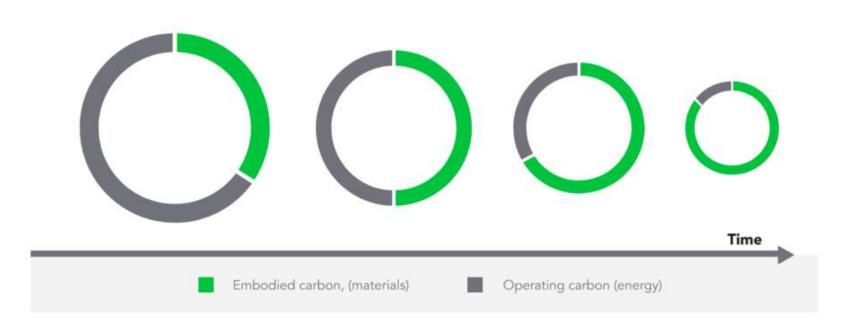
- Business Ethics
- Compliance
- Board Diversity and Governance
- Executive Compensation
- Shareholder Rights
- Pay for Performance

THE CHALLENGE Climate change is a crisis.



EMBODIED vs OPERATING EMISSIONS

Embodied carbon impact grows as operational efficiency increases



Source: Embodied Carbon Review

ELLISDON'S CLIMATE COMMITMENT

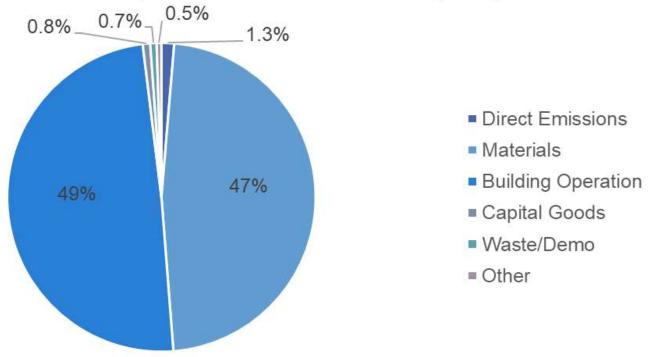


- Net Zero by 2050
- Minimum 42% reduction by 2030
- Must rely on reduction strategies (not offsets)



ELLISDON'S EMISSIONS PROFILE

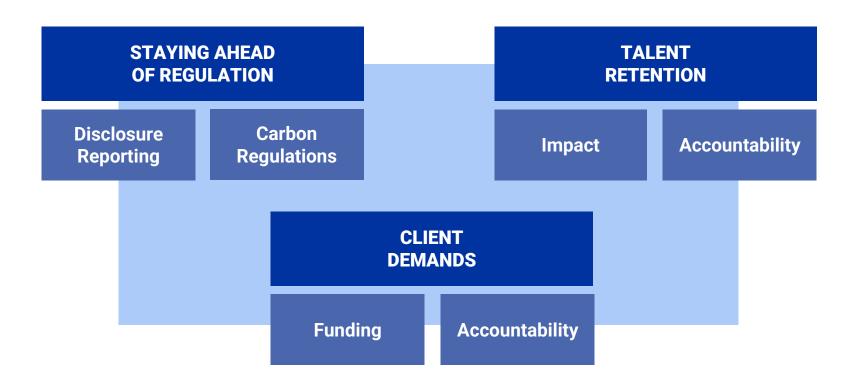
EllisDon Corporate Emissions Baseline (2021)





DECARBONIZATION COMMITMENTS

Drivers for Commitment and Action



WHY NET ZERO IS IMPORTANT FOR REAL ESTATE

Financial Business Case, Stakeholder Demand, and Risk of Stranded Assets



CLIMATE COMMITMENTS: UNDER SCRUTINY

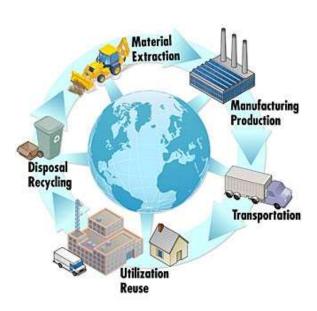
Overview of company climate commitments. Assessed by corporate Climate Responsibility Monitor - 2022.

HIGH INTEGRITY	PLEDGE	TRANSPARENCY	INTEGRITY	PAGE
No companies achieved a high integrity rating				
REASONABLE INTEGRITY	PLEDGE	TRANSPARENCY	INTEGRITY	PAGE
MAERSK	Net-zero by 2040	•	•	p. 86
MODERATE INTEGRITY	PLEDGE	TRANSPARENCY	INTEGRITY	
APPLE	Carbon neutral by 2030	•	0	p. 56
SONY	Zero emissions by 2050	•	0	p. 95
VODAFONE	Net-zero by 2040		0	p. 102
LOW INTEGRITY	PLEDGE	TRANSPARENCY	INTEGRITY	PAGE
AMAZON	Net-zero carbon by 2040		0	p. 54
DEUTSCHE TELEKOM	Net-zero by 2040	•	0	p. 68
ENEL	Net-zero by 2050	0	•	p. 70
GLAXOSMITHKLINE	Net-zero by 2030	0	()	p. 74
GOOGLE	Carbon-free 2030	· ·	C	p. 76
HITACHI	Carbon neutral by 2050	•	· ·	p. 79
KEA	Climate positive by 2030	4	0	p. 81

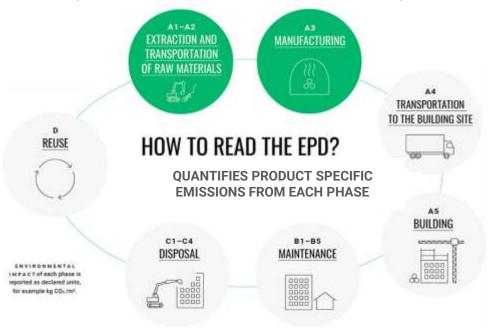


EVALUATING EMISSIONS

WHOLE BUILDING LIFE CYCLE ASSESSMENT



PRODUCT SPECIFIC EPD (ENVIRONMENTAL PRODUCT DECLARATION)



Source: https://en.wikipedia.org/wiki/File:Life_Cycle_Thinking_Product_System.jpg

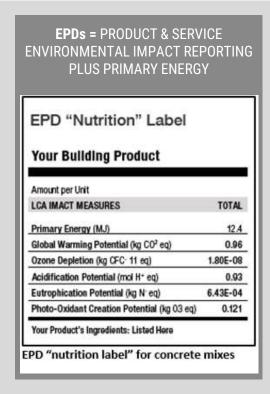
Source: https://www.paroc.com/campaigns/paroc-natura/epd



HOW WE EVALUATE

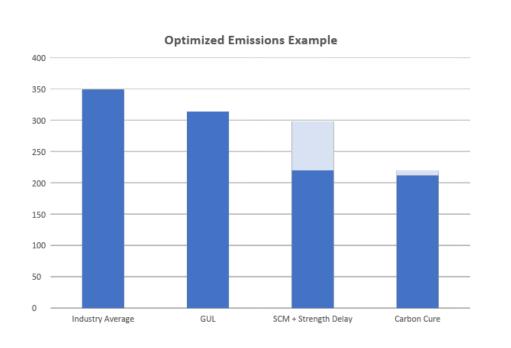
ENVIRONMENTAL PRODUCT DECLARATIONS (EPDS)

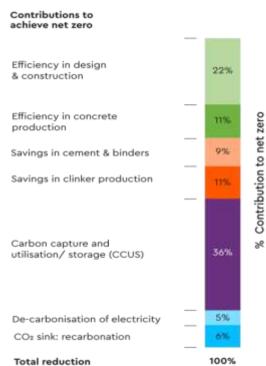




- Declaration of environmental impacts of product
- Transparency in manufacturing process
- Third party verified
- Provides baseline for improvement

OPPORTUNITIES IN CONCRETE COLLABORATE TO OPTIMIZE REDUCTIONS

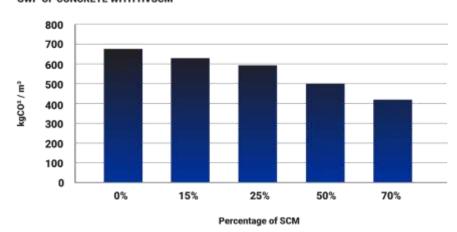




HVSCM SUCCESS

- Precedent for using concretes with slag contents of 70% normal, previous use or trials are required
- Use of SCM at High Volumes increases performance in mass concrete, while reducing emissions
- Technical studies by EllisDon for various projects to optimize SCM content and performance

GWP OF CONCRETE WITH HVSCM





20% GHG savings by increasing SCM from 50 to 70% in mass concrete elements

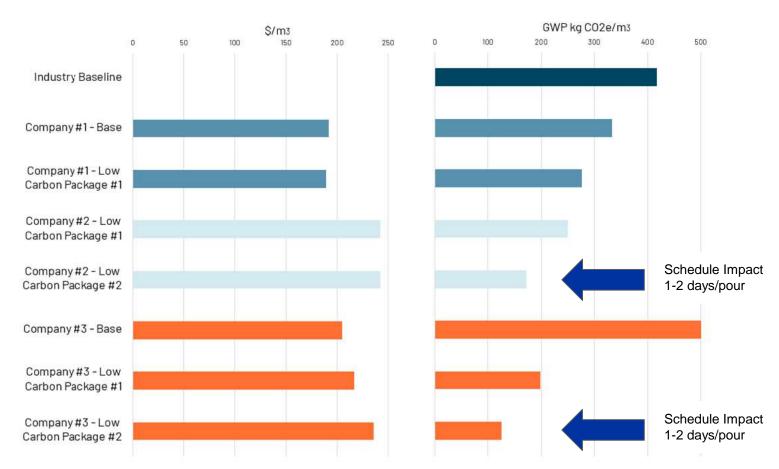
PROJECT REQUIREMENTS

- Specification Language includes requirements; following a variety of strategies:
 - Disclose emissions intensity for each mix
 - Product Specific EPDs at bid
 - Max GWP targets by element
 - Max SCM content

What they want:

- Clients want to understand emissions reductions opportunities
- Need clarity and data to support options
- Opportunities to optimize solutions collaboration

PROJECT REQUIREMENTS



PROJECT REQUIREMENTS - Regulations

Federal Government - Disclosure of Embodied Carbon in Concrete

- Treasury Board driven; projects over \$10 million
- o Report on "as built" supply, minimum 10% reduction from Industry Average

What we know:

- Opportunities to optimize solutions requires collaboration
- Report on actual data and need industry support to do so
- Reductions expanding to 30% in 2025
- Concrete leading the way to meet targets
- Learning together to continue to evolve and improve



